

## **APPROPRIATIONS SUMMARY**

The 2004-05 final budget includes appropriations of \$2,840,680,742, an increase of \$191,698,389 or 7.24% over a restated 2003-04 final budget. The schedule below does not include operating transfers.

	<b>Restated* Final 2003-04</b>	<b>Final 2004-05</b>	<b>Change</b>	<b>Percentage Change</b>
Countywide Operations				
Admin/Exec Group	371,872,791	369,953,511	(1,919,280)	(0.52%)
Contingencies	70,572,366	109,326,898	38,754,532	54.91%
Financial Administration	6,000,000	6,000,000	-	0.00%
Debt Service	16,066,040	22,537,293	6,471,253	40.28%
ED/Public Services Group	43,638,543	46,137,831	2,499,288	5.73%
Fiscal Group	38,240,919	43,771,521	5,530,602	14.46%
Human Services System	780,704,671	805,513,063	24,808,392	3.18%
Internal Services Group	32,300,857	31,522,438	(778,419)	(2.41%)
Law & Justice Group	449,670,081	478,356,085	28,686,004	6.38%
<b>Total General Fund</b>	<b>1,809,066,268</b>	<b>1,913,118,640</b>	<b>104,052,372</b>	<b>5.75%</b>
Restricted Financing Funds	33,533,105	64,934,332	31,401,227	93.64%
Capital Project Funds	62,932,855	55,021,644	(7,911,211)	(12.57%)
Special Revenue Funds	358,247,322	366,955,900	8,708,578	2.43%
<b>Subtotal</b>	<b>2,263,779,550</b>	<b>2,400,030,516</b>	<b>136,250,966</b>	<b>6.02%</b>
Enterprise Funds				
Arrowhead Regional Medical Ctr	255,631,781	288,702,713	33,070,932	12.94%
Medical Center Lease Payment	53,158,112	53,385,776	227,664	0.43%
County Museum Store	132,448	151,541	19,093	14.42%
Regional Parks Snackbars	71,129	67,603	(3,526)	(4.96%)
Regional Parks Camp Bluff Lake	-	292,594	292,594	- - -
Solid Waste Management	76,209,333	98,049,999	21,840,666	28.66%
<b>Subtotal</b>	<b>385,202,803</b>	<b>440,650,226</b>	<b>55,447,423</b>	<b>14.39%</b>
<b>Total Countywide Funds</b>	<b>2,648,982,353</b>	<b>2,840,680,742</b>	<b>191,698,389</b>	<b>7.24%</b>

\*The restatement of 2003-04 appropriations is the result of including \$22,190,172 in the special revenue funds line above instead of including this amount in the capital project funds line where it was listed in the 2003-04 final budget book. This restatement is for the special aviation capital projects, which are technically accounted for as special revenue funds and should be reported with all the other special revenue funds of the county. In addition, during 2003-04, the Board of Supervisor's approved the reorganization of the health related departments, having them report to the County Administrative Office as opposed to the Human Services System (HSS). This restatement moved \$330,062,404 in appropriations from HSS to Administrative/Executive Group (Admin/Exec Group) to provide comparison between the 2003-04 budget year and the final 2004-05 budget year. Furthermore, Restricted Financing Funds were added to this schedule, increasing the prior year appropriations by \$33,533,105.

### **Countywide Operations**

Countywide operations show an increase in appropriations of \$104,052,372. The most significant increases are in Contingencies, the Human Services System, and the Law and Justice Group. Each group is discussed below.

The **Administrative/Executive Group** shows a net decrease of \$1.9 million. This decrease is due largely to a \$5.5 million decrease in the Behavioral Health budget unit. This reduction is based on the department's continued plan to better-align spending with the receipt of ongoing realignment funds. There was also a \$2.8 million decrease in the Human Resources Department that experienced a decrease in appropriations due to the shifting of the benefits operations to the benefits administration special revenue fund.



The above significant decreases in the Administrative/Executive Group were offset by a \$2.0 million increase in California Children's Services for anticipated increases in caseload, a \$1.9 million increase in the Public Health budget unit due to a mid-year increase in child health programs, \$1.3 million in the Unemployment Insurance budget unit due to anticipated increased costs, and \$1.0 million in increased appropriations were seen in the County Counsel budget unit due to a GASB 34 reclassification, which removed a reimbursement for services, now classifying it as a revenue source.

The appropriation for contingencies includes the amount set aside per county policy (1.5% of locally funded appropriations), which is \$5.6 million. The other component of contingencies consists of unallocated financing available to the Board for distribution.

Furthermore, Debt Service increased \$6.5 million due to a reduction in savings to be realized from the 2002 refinancing of the West Valley Detention Center (from \$4.4 million in 2003-04 to \$2.0 million in 2004-05) and the loss of reimbursement from Airports (\$0.9 million). Additionally, \$3.8 million was approved for debt reduction; this action will provide savings in the current year as well as in future years. These increases are offset by decreased costs resulting from the 2003 refinancing of the Glen Helen Pavilion, and other minor changes in debt service schedules and costs.

The **Economic Development/Public Service Group** shows a net increase attributed mainly to increases in the Building and Safety budget unit due to significant workload increases created by the improving economy, the continued low interest rates, and the 2003 wildfires. The most significant decrease anticipated is reflected in the Registrar of Voters budget unit, as the result of only one major election in the 2004-05 budget year versus two major elections in the 2003-04 budget year.

Within the **Fiscal Group**, all budget units experienced an increase. The most significant increase is reflected in the budget unit of the Auditor/Controller-Recorder, which increased \$2.2 million. This increase was due in part to a mid-year adjustment for staffing in the Recorder's section as a result of increased recordings due to the higher volume of property sales and refinancing activity. The Treasurer-Tax Collector, formerly reported as two separate budget units, consolidated all operations into one budget unit. Appropriations for this consolidated unit increased \$1.8 million due to additional staff needed for both anticipated increases in collections as well as service to taxpayers. The Assessor appropriations increased by \$1.5 million due to the addition of three staff, the restoration of mandatory services, and the approval of several fee adjustments.

The **Human Services System** (HSS) increased a net of \$24.8 million. The significant increases in the group consist of \$26.4 million in appropriations in HSS Administration mainly due to a mid-year adjustment, which increased in the MediCal, Food Stamps, and Children Services programs. Included in the \$26.4 million increase in HSS Administration is increased costs for IHSS provider payments (\$3.2 million) due to caseload increases. Additionally, an \$8.0 million increase is expected in Aid to Adoptive Children due to increased workload and increased grant costs, a \$3.2 million increase in Foster Care due to increases in costs per case, a \$1.6 million increase in Child Support Services due mainly to an increase in appropriations to pay for the federal automation penalty imposed by the state on the county; and a \$1.2 million increase in KinGap for caseload increases.

Noteworthy decreases include \$11.5 million in Entitlement Payments (Childcare) due to decreases in caseload and average monthly cost per case, and \$3.8 million in CalWORKS-Aid to Families due to declining caseloads as a result of clients reaching CalWORKS time limits and clients no longer needing assistance due to newfound employment.

The **Internal Services Group** shows a slight decrease from the previous budget year. Most of the budget units within this group experienced decreases due to impacts of the state budget reductions. Furthermore, the rents budget unit was required to reclassify revenues to reimbursements per GASB 34, which also resulted in reduced appropriations.

The **Law and Justice Group** increase is due to increased costs to the Sheriff and District Attorney budget units as a direct result of increased safety MOU/retirement, specifically the retirement benefit known as 3% at 50. The Trial Court Funding Maintenance of Effort budget unit increased due to increased payments to the state based on a new state mandated payment, as well as an increase in collections, which are shared equally with the state.



Additionally, the Law and Justice Group had \$6.9 million in policy items approved as a reflection of the Board's commitment to public safety.

### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop. 172 and realignment. Prop. 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County.

### **Capital Project Funds**

Capital Project Funds appropriations decreased \$7,911,211 from the prior year restated amount.

Capital Improvement Projects appropriations decreased primarily due to progress made on the High Desert Juvenile Detention and Assessment Center. The appropriations for this project decreased \$10.4 million from the prior year. Of the \$55.0 million total appropriations for all capital projects for 2004-05, \$5.3 million was budgeted for new projects and \$49.7 million was budgeted as carry-over projects, which includes \$4.1 million remaining in the High Desert Juvenile Detention and Assessment Center project.

### **Special Revenue Funds**

Special Revenue funds increased \$8,708,578 overall.

Significant increases in specific funds include:

- \$3.8 million in transportation/road operations, which includes a \$2.2 million increase for the purchase of new vehicles to replace a portion of the department's older equipment, as well as \$1.6 million for retirement and MOU-related increases.
- \$2.1 million in transportation/special projects, which includes \$3.3 million in new construction for Duncan Road in the Phelan area, the Amboy Road overlay, and the Summit Valley Road paving project, offset by a \$1.2 million decrease due mainly to the completion of Phases I and II of the Etiwanda Interchange Improvement Project.
- \$3.7 million in the special aviation funds, which is the result of a \$2.0 million increase for Chino Airport Runway 3-21, \$1.6 million increase for the resurfacing of a runway at Needles Airport, \$1.4 million increase in the special aviation contingency fund, and a decrease of \$1.3 million in the Barstow/Daggett security improvements fund as that project is nearing completion.
- \$4.7 million in Regional Parks' Prop. 40 fund for land acquisition for the new Colton Regional Park and the movement of project funds from the county trail system budget unit.
- \$0.9 million in Regional Parks' Prop. 12 fund for the new projects schedule for 2004-05.
- \$3.4 million occurred in the micrographic systems budget unit due mainly to increased revenues received from an increase in recording transactions.
- \$1.3 million in Preschool Services due in part to a contract with the Children and Families Commission (First 5) for school readiness and additional state and federal aid.
- \$3.7 million in Human Resources Benefits Administration Fund is due to the transfer of appropriations from the general fund to a special revenue fund.
- \$2.1 million in the sheriff's special projects funds. The main areas of increases include contract training, CAL-ID, and the capital project fund, offset by a decrease in the COPS More grant fund.



- \$3.8 million due to an accounting change, which now includes certain special revenue funds that were previously used for financing only, that now are budgeted as contingencies.

Significant decreased appropriations in special revenue funds include:

- \$7.0 million in the county trail system, of which \$2.9 million represents a reduction in appropriations for contracts encumbered in 2003-04 for Phase II of the Santa Ana River Trail and the remaining funds were transferred into the Regional Parks' Prop 40 budget unit.
- \$6.7 million in the Economic and Community Development consolidated fund due to reduced funding in the following programs: neighborhood housing initiative, community block grants, and Section 108 projects. These decreases were offset by increases in the home program and special purpose grants.
- \$1.3 million in the juvenile justice program due in part to a reduction in school probation officers and the elimination of the Preventing Repeat Offenders program.
- \$1.6 million in the Jobs and Employment Services budget unit, which is the result of a decrease in Welfare to Work funding for assessment, outreach, and training appropriations.
- \$2.4 million in tobacco tax appropriation due to a decrease in the allocation of funding from the state.
- \$6.0 million for special aviation projects as there are several funds related to the Apple Valley Airport (County Service Area 60), which are now reported in the Board Governed Districts budget.

### **Enterprise Funds**

The increase in Arrowhead Regional Medical Center reflects increased salary and benefit costs, and services and supplies costs related to compliance with new nurse-to-patient ratios, a 7.49% increase in inpatient days, a 32.15% increase in emergency room visits, and a 10.65% increase in outpatient visits.

Medical Center Lease Payments increased slightly, reflecting the increases in net lease payments and trustee/administrative fees.

A new enterprise fund was established to record the activity associated with Regional Parks' Camp Bluff Lake. This is a 120-acre camp located in the San Bernardino Mountains near the City of Big Bear Lake. The county has an agreement with the Wildlands Conservancy for use of the facility, which will provide children with recreational opportunities.

Solid Waste Management appropriations have been increased by \$21.8 million as a result of \$11.7 million in increased costs related to the final closure of the Milliken, Apple Valley, and Hesperia landfills, expansion of the Mid Valley Landfill Unit 3 cell, and expansion of groundwater and landfill gas monitoring wells including continued perchlorate investigations; increased Bark Beetle costs of \$6.0 million; and increased costs of \$4.1 for operations.



## **REVENUE SUMMARY**

The 2004-05 county budget is financed from a variety of sources, which are listed below. This schedule does not include operating transfers.

	<b>Restated* Final 2003-04</b>	<b>Final 2004-05</b>	<b>Change</b>	<b>Percentage Change</b>
<b>REVENUES FOR ALL COUNTY FUNDS</b>				
<b>(Excluding Enterprise Funds)</b>				
Property Taxes				
Current Secured, Unsecured, Unitary	133,663,691	145,253,060	11,589,369	8.67%
Supplementals	5,211,327	5,601,827	390,500	7.49%
Penalty on Current Taxes	1,241,599	1,233,599	(8,000)	(0.64%)
Prior Property Taxes, Penalties and Interest	5,823,396	5,939,733	116,337	2.00%
Special Assessments	2,044,015	2,664,000	619,985	30.33%
<b>Total Property Taxes</b>	<b>147,984,028</b>	<b>160,692,219</b>	<b>12,708,191</b>	<b>8.59%</b>
Other Taxes	129,505,488	152,224,725	22,719,237	17.54%
State and Federal Aid	1,342,417,579	1,368,650,071	26,232,492	1.95%
Charges for Current Services	317,349,319	335,574,123	18,224,804	5.74%
Other Revenue	108,559,481	109,717,133	1,157,652	1.07%
<b>Subtotal</b>	<b>2,045,815,895</b>	<b>2,126,858,271</b>	<b>81,042,376</b>	<b>3.96%</b>
<b>ENTERPRISE FUNDS</b>				
Arrowhead Regional Medical Center	263,031,781	298,070,213	35,038,432	13.32%
Medical Center Lease Payment	24,484,009	24,536,303	52,294	0.21%
County Museum Store	148,400	169,650	21,250	14.32%
Regional Parks Snackbars	76,600	76,000	(600)	(0.78%)
Regional Parks Camp Bluff Lake	-	328,650	328,650	- - -
Solid Waste Management	49,151,850	61,220,482	12,068,632	24.55%
<b>Subtotal</b>	<b>336,892,640</b>	<b>384,401,298</b>	<b>47,508,658</b>	<b>14.10%</b>
<b>Total County Budget</b>	<b>2,382,708,535</b>	<b>2,511,259,569</b>	<b>128,551,034</b>	<b>5.40%</b>

\*The restatement of 2003-04 revenues is the result of detailing out the components of property taxes and clarifying the components of the "other taxes" category. The total countywide revenue budget remains unchanged.

### **Property Taxes**

Property Tax revenue is increased \$11.6 million based on an estimated increase in gross assessed secured valuation of 10.4%, an increase in unsecured valuations of 8.0%, and flat unitary property tax revenues. Supplemental property tax revenues are expected to rise by approximately 8.0%, resulting in an estimated revenue increase of \$390,500.

Special Assessments are expected to rise by more than \$600,000 primarily due to increased weed abatement and vector control assessments.

### **Other Taxes**

Other taxes are increasing as a result of a projected \$16.8 million increase in Proposition 172 sales tax revenues, a \$3.7 million increase in property transfer tax revenues and a total of \$1.5 million in additional sales tax revenues. In addition, Prop. 10 tobacco taxes to Preschool Services are expected to rise by \$0.7 million.



## **State and Federal Aid**

An overall increase in revenues is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases include:

- \$12.5 million net increase in federal capital grants for transportation projects, which included \$13.3 million to finance the Fort Irwin Road improvement project and \$1.3 million to fund the Amboy Road overlay, offset by a reduction of \$2.1 million in federal capital grant revenues, which financed the Etiwanda Interchange Improvement project.
- \$10.3 million in federal welfare admin, \$7.3 million in state health admin, and \$7.3 million in federal health administration for the Human Services System due to increased funding in food stamps, MediCal, adoptions assistance, and In-Home Supportive Services (IHSS) administration.
- \$4.7 million in a combination of a FEMA grant and a historic preservation grant for the Central Courthouse related to its seismic retrofit capital improvements project.
- \$3.7 million in state aid for children and \$3.1 million in federal aid for children in the program, Aid to Adoptive Children due to higher caseloads and cost per case.
- \$3.4 million in motor vehicle in lieu and \$1.6 million in vehicle license fees both based on a 4.8% budgeted growth rate based on projections from local economists.
- \$2.6 million in Behavioral Health's federal financial participation for MediCal due to increased billing rates and an increase in services to children.
- \$1.7 million in aid to crippled children due to increased caseloads and increased salary and benefit costs.
- \$1.7 million in Probation's Title IV-E revenues related to updated calculations for the costs of intake services at juvenile halls.
- \$1.6 million in state grants for Public Health, which includes increases in the child health grant and the family planning grant, offset by a reduction in maternal health grant.
- \$1.3 million for Behavioral Health's crisis residential treatment funded by the Federal Emergency Management Agency for the services provided to fire and flood victims.
- \$1.1 million for projected growth in Behavioral Health's early, periodic, screening, diagnostic, and treatment program.
- \$1.1 million in foster care due to higher placement costs to providers.

Significant decreases include:

- \$8.7 million in state childcare payments and \$2.7 million in federal childcare payments to providers due to lower caseloads and rate decreases.
- \$8.5 million in state capital grants due to the High Desert Juvenile Detention and Assessment facility.
- \$6.0 million in the realignment usage by general fund departments.
- \$4.1 million in TANF funding to the Probation Department.
- \$3.7 million in CalWORKS' aid payments due to lower caseloads.





- \$2.2 million decrease in Jobs and Employment Services from the 2003-04 year due to the Welfare to Work program reaching its sunset, as well as the loss of some one-time funding that had been received for training.
- \$1.6 million decrease in tobacco tax allocations from the state.

### **Charges for Current Services**

Charges for current services increased overall from the 2003-04 budget year. The most significant increases in departmental business activity consist of the Sheriff's \$10.8 million increase in city contracts coupled with a \$700,000 increase in training revenue from other law enforcement agencies; the Auditor/Controller-Recorder's \$2.5 million increase in the general fund and \$1.8 million increase in the micrographics special revenue fund due to the higher volume of property sales and refinancing activity; and a \$1.0 million increase in the courts maintenance of effort budget unit due to increased fine collections.

Other noteworthy increases in current services are seen in account collection fees, sanitation fees, and increases in other services pertaining to the reimbursement from other agencies for the cost of property tax administration and the costs associated with the National Trails Highway and the Mission Boulevard rehabilitation projects. In addition, legal fees were reclassified to revenue from reimbursements based on GASB 34 criteria.

Decreases of significance in current services include \$1.4 million in child support collection fees retained by the county based on a state proposal to retain the funding at the state level, a \$1.2 million decrease in the indirect cost reimbursement (COWCAP) from county departments, \$1.0 million in election services due to only one major election in 2004-05 versus the two elections experienced in 2003-04, and a \$725,000 decrease in Information Services' direct labor as a result of departments utilizing outside vendor systems and the corresponding support of those systems.

### **Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This category of revenue increased slightly, however, major changes are mentioned below.

Significant increases include \$1.7 million in Building and Safety construction permits based on major increases in workload due to the improving economy, the continued low interest rates, and the recent fires; \$1.2 million in interest revenues projected to be received in the county pool; and a \$1.2 million increase in funds pledged from the Wildland Conservancy to assist with the costs related to the proposed new Colton Regional Park.

Other increases include \$860,000 in tobacco settlement funds based on revised state schedules, \$850,000 in loan payoffs of Economic and Community Development's home program assets; and \$542,000 in new grant monies from the Institute of Museum and Library Services to finance the development of the Inland Empire Archival Heritage Center and Web Module.

Noteworthy decreases in this category of revenue include a \$6.0 million decrease in the Neighborhood Initiative program. This program purchases HUD homes for rehabilitation and then re-sells the property. Decreases are the result of a low inventory of homes available for rehab and resale. Additionally, there was a \$2.0 million reduction because the Robert Wood Johnson grant to Transitional Assistance has ended.

### **Enterprise Funds**

Arrowhead Regional Medical Center revenues are expected to grow due to volume increases in inpatient days, emergency room visits, outpatient visits, and from anticipated fee increases. This growth is reflected in insurance, private pay, MediCal, and Medicare revenues.

Anticipated slight increase in revenue for the medical center lease payment fund represents state payments from the Construction Renovation/Reimbursement Program (SB 1732).

A new enterprise fund was established to record the revenues related to activities associated with Regional Parks' Camp Bluff Lake. Revenue sources include fees for summer/weekend camping programs and adult retreats.

Solid Waste Management revenues increased by \$12.1 million primarily due to \$7.4 million in increased revenue generated from Bark Beetle waste, a \$2.3 million increase from additional tonnage received at county landfills, and an additional \$1.5 million in revenue resulting from Board approved fee increases.



**BUDGETED STAFFING SUMMARY****Change from Previous Year**

	<b><u>2003-04 Staffing</u></b>	<b><u>Caseload Driven/ Grant or Special Funded Programs</u></b>	<b><u>All Other Programs</u></b>	<b><u>Total Change</u></b>	<b><u>2004-05 Staffing</u></b>	<b><u>Percentage Change</u></b>
General Fund	12,268.7	(167.9)	(68.4)	(236.3)	12,032.4	(1.9%)
Other Funds	<u>4,256.3</u>	<u>222.1</u>	<u>0.0</u>	<u>222.1</u>	<u>4,478.4</u>	5.2%
Total	16,525.0	54.2	(68.4)	(14.2)	16,510.8	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

**General Fund**

- **Behavioral Health** budgeted staffing is decreased by 120.3 positions as part of the department's plan to reduce use of one-time Realignment funding. The **Alcohol and Drug** budget unit of Behavioral Health decreased by 17.4 positions to stay within the budget allocation and to accommodate increases in contracted services for a Perinatal Pilot Project.
- **Public Health** budgeted staffing is decreased by a net 58.5 positions. Increases totaling 15.7 budgeted staff are offset by program staffing reductions of 74.2 positions as a result of salary and benefits costs increasing at a faster pace than revenues. The budgeted staffing in **California Children's Services**, a budget unit of Public Health, is increased by 4.6 positions due to the opening of a new office on June 2004.
- **Land Use Services – Building and Safety** budgeted staffing is increased by 16.0 positions. On January 13, 2004, the Board of Supervisors approved 15.0 positions due to the significant increase in workload related to the improving economy, continued low interest rates, and the recent fires. Included in the 2004-05 budget is the addition of 1.0 Regional Building Supervisor position to supervise the larger plan review staff that was added mid-year.
- **Human Services System (HSS) Administrative Claim** budgeted staffing is increased by 154.0 positions. Additions include 123.0 positions that were added and approved by the Board in the December 2, 2003 Mid-year Budget Adjustment to help meet new requirements of the MediCal and Food Stamp programs. An additional 31.0 positions were included in the 2004-05 budget. Of these, 25.0 Public Service Employee (PSE) positions are to act as full-time interpreters in Transitional Assistance Department offices, 2.0 PSE positions are to provide Parent Relations Program services in the Department of Children's Services (DCS), 1.0 Supervising Public Health Nurse is added to direct health related services to Department of Aging and Adult Services' clients and 3.0 positions are added to correct dual-fill situations in DCS funded County Counsel positions.
- **Child Support Services** budgeted staffing decreased by 58.6 positions, due to MOU and other staffing related increases, while budget allocations are remaining stagnant.
- **District Attorney – Criminal** decreased 6.0 budgeted positions due to the loss of grant funding from the following grant programs: Passages, Major Narcotics Vertical Prosecution (MNVP), Statutory Rape Vertical Prosecution (SRVP), and Elder Abuse Vertical Prosecution.



- **Probation Administration and Community Corrections** had net decrease of 11.6 positions, of which increases in this budget unit included 10.0 positions as a result of an increase in Title IV-E funding, 7.0 positions that were transferred from Detention Corrections, and 6.0 positions for the adult sex offender unit. Decreases included 21.6 positions related to various grants, 3.0 positions deleted to cover the workers' comp surcharges, 4.0 positions deleted in training and recruitment, and 6.0 probation officers were deleted.
- **Probation Detention Corrections** increased by net 4.8 positions, of which 10.0 positions were deleted at West Valley Juvenile Hall since they will not be needed after the completion of an approved capital improvement project, 7.0 training and aftercare positions were transferred into the Probation Administration and Community Corrections budget unit, and additions include 13.0 Board approved positions for the High Desert Juvenile Assessment and Detention Center and 8.8 for recurrent positions and overtime for case management.
- **Probation Pre-Trial Detention** decreased 7.0 positions due to the Board approved move of this function to the Sheriff's Department.
- **Probation-AB 1913 Grant** decreased 72.0 positions. Of the 72.0 positions decrease in the general fund, 59.0 positions were moved into the special revenue fund established for the AB 1913 Grant and 13.0 positions were eliminated due to a reduction in grant funding.
- **Sheriff** increased 20.0 budgeted positions, of which 13.0 were the result of board approved positions for contract cities and grants, and 7.0 was the result of the transfer from Probation's pretrial detention.

#### Other Funds

- **Human Resources - Benefits Administration** budget unit is a special revenue fund under the Human Resources Department (HRD). Budgeted staffing increased by 33.0 due to the transfer of 31.0 positions from HRD and the addition of 2.0 positions, which were approved by the Board of Supervisors on December 16, 2003.
- **Arrowhead Regional Medical Center** budgeted staffing increased by 132.4 positions due to volume increases; compliance in nursing staffing ratio in patient services; additional services such as renal dialysis, hyperbaric therapy, and echo cardiology services; and increased security measures for patient's safety.
- **Preschool Services Department** budgeted staffing is decreased by 39.9 positions due to MOU and other staffing related increases, while budget allocations are remaining stagnant.
- **Probation – AB 1913 Grant** increased 59.0 positions as a result of the transfer of 72.0 positions from the general fund budget unit into this special revenue fund budget unit, coupled with a decrease of 13.0 positions due to reduced grant funding.
- **Sheriff's** budgeted staffing includes a reduction of 3.0 technical positions because the grant funding for these positions ended in 2003-04.

Significant changes from the previous year in all other programs include the following:

#### General Fund

- **Human Resources Department** budgeted staffing is decreased by 32.9 positions due to the transfer of 31.0 positions to the special revenue fund, Benefits Administration, and a reduction of 2.0 positions due to the 9% cost reduction plan, which are offset by an increase in budgeted staffing of 0.1 positions as a result of an increase in hours for an extra-help Human Resources Officer II to assist during upcoming negotiations with the various employee bargaining units.



- **Information Services'** budgeted staffing decreased by 17.7 positions. Of this decrease, 16.5 positions were in Applications Development of which 2.0 positions were a part of the 30% cost reduction plan, a decrease of 6.0 positions is due to the 9% cost reduction plan and a reduction of 8.5 positions due to workload decline and corresponding revenue reductions. Emerging Technology budget unit staffing has a reduction of 1.2 positions due to the 9% cost reduction plan.
- **Central Collections** budget unit was consolidated into the main Treasurer-Tax Collector department budget unit. In addition, there is an increase of 8.9 budgeted staffing positions needed for increased number of assigned collection accounts, to assist the taxpayers, and various other duties.
- **Facilities Management Department** budgeted staffing decreased a total of 10.5 positions. The division breakdown for positions deleted as a result of the state budget impact is as follows: Custodial Division 4.5 positions, Grounds 3.7 positions, and Maintenance 0.3 positions. Home Repair's 2.0 positions relate to federal funding from Economic and Community Development that did not increase from 2003-04. Since no additional funding was provided for MOU and building materials costs, this required deletion of the two positions.
- **District Attorney – Criminal** decreased an additional 3.0 budgeted positions due to the impacts of the state budget cuts.
- **Sheriff** decreased 20.0 budgeted positions due to the impacts of the state budget reduction on local funding and increased costs associated with salary and benefits. This decrease coupled with the increase above nets to zero change for the department.

Countywide staffing changes are outlined by county department in the following chart:



## BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Final Budget	Change
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>			
<b><u>GENERAL FUND</u></b>			
BOARD OF SUPERVISORS	39.5	42.3	2.8
LEGISLATION	1.0	1.0	0.0
CLERK OF THE BOARD	14.0	13.0	(1.0)
COUNTY ADMINISTRATIVE OFFICE	26.0	24.0	(2.0)
COUNTY COUNSEL	65.7	65.0	(0.7)
HUMAN RESOURCES	116.5	83.6	(32.9)
HUMAN RESOURCES - EMPLOYEE HEALTH & WELLNESS	13.0	12.7	(0.3)
HEALTH CARE COSTS	4.0	4.0	0.0
BEHAVIORAL HEALTH	686.2	565.9	(120.3)
BEHAVIORAL HEALTH - ALCOHOL AND DRUG	91.5	74.1	(17.4)
PUBLIC HEALTH	921.3	862.8	(58.5)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	145.0	149.6	4.6
INFORMATION SERVICES - APPLICATIONS DEVELOPMENT	93.8	77.3	(16.5)
INFORMATION SERVICES - EMERGING TECHNOLOGIES	15.2	14.0	(1.2)
SUBTOTAL GENERAL FUND	2,232.7	1,989.3	(243.4)
<b><u>OTHER FUNDS</u></b>			
HUMAN RESOURCES - BENEFITS ADMIN	0.0	33.0	33.0
HUMAN RESOURCES - COMMUTER SERVICES	3.5	2.5	(1.0)
HUMAN RESOURCES - RISK MANAGEMENT	65.0	65.3	0.3
ARROWHEAD REGIONAL MEDICAL CENTER	2,299.9	2,432.3	132.4
INFORMATION SERVICES - COMPUTER OPERATIONS	125.4	127.4	2.0
INFORMATION SERVICES - NETWORK SERVICES	93.0	93.0	0.0
SUBTOTAL OTHER FUNDS	2,586.8	2,753.5	166.7
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>4,819.5</b>	<b>4,742.8</b>	<b>(76.7)</b>



## BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Final Budget	Change
<b>ECONOMIC DEVELOPMENT/PUBLIC SERVICES GROUP</b>			
<b><u>GENERAL FUND</u></b>			
ED/PUBLIC SERVICES GROUP	17.0	15.0	(2.0)
AGRICULTURE/WEIGHTS & MEASURES	64.5	63.5	(1.0)
AIRPORTS	28.9	27.0	(1.9)
COUNTY MUSEUM	52.5	51.7	(0.8)
ECD - ECONOMIC PROMOTION	2.0	2.0	0.0
ECD - SMALL BUSINESS DEVELOPMENT	4.0	3.0	(1.0)
LAND USE SERVICES - ADMINISTRATION	11.0	10.0	(1.0)
LAND USE SERVICES - CURRENT PLANNING	27.0	28.0	1.0
LAND USE SERVICES - ADVANCE PLANNING	19.0	19.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	62.2	78.2	16.0
LAND USE SERVICES - CODE ENFORCEMENT	30.0	30.0	0.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	21.0	21.0	0.0
PUBLIC WORKS - REGIONAL PARKS	117.1	117.1	0.0
PUBLIC WORKS - SURVEYOR	39.4	42.4	3.0
REGISTRAR OF VOTERS	42.9	39.2	(3.7)
SPECIAL DISTRICTS - FRANCHISE ADMINISTRATION	3.0	3.0	0.0
SUBTOTAL GENERAL FUND	541.5	550.1	8.6
<b><u>OTHER FUNDS</u></b>			
COUNTY LIBRARY	209.2	209.0	(0.2)
COUNTY MUSEUM STORE	2.1	2.2	0.1
ECONOMIC AND COMMUNITY DEVELOPMENT	61.0	58.0	(3.0)
JOBS AND EMPLOYMENT SERVICES	141.0	150.1	9.1
LAND USE SERVICES - HABITAT CONSERVATION	0.0	0.0	0.0
PUBLIC WORKS - COUNTY TRAIL SYSTEM	4.0	5.0	1.0
PUBLIC WORKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	0.0
PUBLIC WORKS - CAMP BLUFF LAKE	0.0	7.6	7.6
PUBLIC WORKS - REGIONAL PARKS SNACK BARS	1.3	1.3	0.0
PUBLIC WORKS - ROAD OPERATIONS CONSOLIDATED	357.7	368.0	10.3
PUBLIC WORKS - SOLID WASTE MANAGEMENT	74.4	84.8	10.4
SUBTOTAL OTHER FUNDS	851.7	887.0	35.3
<b>TOTAL ECON DEVELOP/PUBLIC SERVICES GROUP</b>	<b>1,393.2</b>	<b>1,437.1</b>	<b>43.9</b>



## BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Final Budget	Change
<b>FISCAL GROUP</b>			
<b><u>GENERAL FUND</u></b>			
ASSESSOR	159.9	163.9	4.0
AUDITOR/CONTROLLER-RECORDER	181.6	191.6	10.0
TREASURER-TAX COLLECTOR	66.5	168.9	102.4
TREASURER-TAX COLLECTOR - CENTRAL COLLECTIONS	93.5	0.0	(93.5)
SUBTOTAL GENERAL FUND	501.5	524.4	22.9
<b><u>OTHER FUNDS</u></b>			
STATE/COUNTY PROPERTY TAX ADMINISTRATION	29.0	29.0	0.0
AUDITOR/CONTROLLER - SYSTEMS DEVELOPMENT	0.0	7.0	7.0
AUDITOR/CONTROLLER - RECORDS MANAGEMENT	2.0	1.0	(1.0)
SUBTOTAL OTHER FUNDS	31.0	37.0	6.0
<b>TOTAL FISCAL GROUP</b>	<b>532.5</b>	<b>561.4</b>	<b>28.9</b>
<b>HUMAN SERVICES SYSTEM</b>			
<b><u>GENERAL FUND</u></b>			
AGING AND ADULT SERVICES	101.1	101.9	0.8
CHILD SUPPORT SERVICES	565.0	506.4	(58.6)
HSS ADMINISTRATIVE CLAIM	3,422.7	3,576.7	154.0
VETERANS AFFAIRS	17.0	16.3	(0.7)
SUBTOTAL GENERAL FUND	4,105.8	4,201.3	95.5
<b><u>OTHER FUNDS</u></b>			
PRESCHOOL SERVICES	575.8	535.9	(39.9)
SUBTOTAL OTHER FUNDS	575.8	535.9	(39.9)
<b>TOTAL HUMAN SERVICES SYSTEM</b>	<b>4,681.6</b>	<b>4,737.2</b>	<b>55.6</b>
<b>INTERNAL SERVICES GROUP</b>			
<b><u>GENERAL FUND</u></b>			
ARCHITECTURE AND ENGINEERING	23.0	23.0	0.0
FACILITIES MANAGEMENT - ADMINISTRATION	4.0	4.0	0.0
FACILITIES MANAGEMENT - CUSTODIAL	47.5	43.0	(4.5)
FACILITIES MANAGEMENT - GROUNDS	23.7	20.0	(3.7)
FACILITIES MANAGEMENT - HOME REPAIR	12.0	10.0	(2.0)
FACILITIES MANAGEMENT - MAINTENANCE	56.0	55.7	(0.3)
PURCHASING	18.0	16.0	(2.0)
REAL ESTATE SERVICES	24.0	24.0	0.0
SUBTOTAL GENERAL FUND	208.2	195.7	(12.5)



## BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Final Budget	Change
<b>INTERNAL SERVICES GROUP (continued)</b>			
<b><u>OTHER FUNDS</u></b>			
FLEET MANAGEMENT - GARAGE AND WAREHOUSE	94.0	97.0	3.0
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	0.0
PURCHASING - CENTRAL STORES	14.0	12.0	(2.0)
PURCHASING - MAIL AND COURIER SERVICES	34.0	33.0	(1.0)
PURCHASING - PRINTING AND MICROFILM SERVICES	17.0	16.0	(1.0)
SUBTOTAL OTHER FUNDS	163.0	162.0	(1.0)
<b>TOTAL INTERNAL SERVICES GROUP</b>	<b>371.2</b>	<b>357.7</b>	<b>(13.5)</b>
<b>LAW AND JUSTICE GROUP</b>			
<b><u>GENERAL FUND</u></b>			
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	0.0	0.0	0.0
COUNTY TRIAL COURTS - GRAND JURY	0.0	0.0	0.0
COUNTY TRIAL COURTS - INDIGENT DEFENSE	0.0	0.0	0.0
DISTRICT ATTORNEY - CRIMINAL	397.0	388.0	(9.0)
DISTRICT ATTORNEY - CHILD ABDUCTION	7.0	6.5	(0.5)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	0.0
PROBATION - ADMINISTRATION/COMM CORRECTIONS	458.6	447.0	(11.6)
PROBATION - DETENTION CORRECTIONS	613.0	617.8	4.8
PROBATION - PRE-TRIAL DETENTION	7.0	0.0	(7.0)
PROBATION - AB1913 GRANT	72.0	0.0	(72.0)
PUBLIC ADMIN/GUARDIAN/CONSERV/CORONER	76.1	69.1	(7.0)
PUBLIC DEFENDER	180.3	175.2	(5.1)
SHERIFF	2,867.0	2,867.0	0.0
SUBTOTAL GENERAL FUND	4,679.0	4,571.6	(107.4)
<b><u>OTHER FUNDS</u></b>			
DISTRICT ATTORNEY - SPECIAL REVENUE	33.0	32.0	(1.0)
PROBATION - AB1913 GRANT (SR)	0.0	59.0	59.0
SHERIFF - SPECIAL REVENUE	15.0	12.0	(3.0)
SUBTOTAL OTHER FUNDS	48.0	103.0	55.0
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>4,727.0</b>	<b>4,674.6</b>	<b>(52.4)</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>12,268.7</b>	<b>12,032.4</b>	<b>(236.3)</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>4,256.3</b>	<b>4,478.4</b>	<b>222.1</b>
<b>GRAND TOTAL COUNTY DEPARTMENTS</b>	<b>16,525.0</b>	<b>16,510.8</b>	<b>(14.2)</b>

